



THE
KING'S
UNIVERSITY

MICAH CENTRE

*And what does the LORD require of you?
To act justly, and to love mercy, and to
walk humbly with your God."*

Micah 6:8

Case for support: \$3 million



ABOUT KING'S

Established in 1979, The King's University in Edmonton serves over 800 students from more than 16 nations. Faculty members are highly qualified, dedicated Christians, committed to academic excellence, who communicate their faith in all areas of teaching. Students can enrol in 561 different courses accredited by the provincial government, in 24 disciplines, with 13 majors.

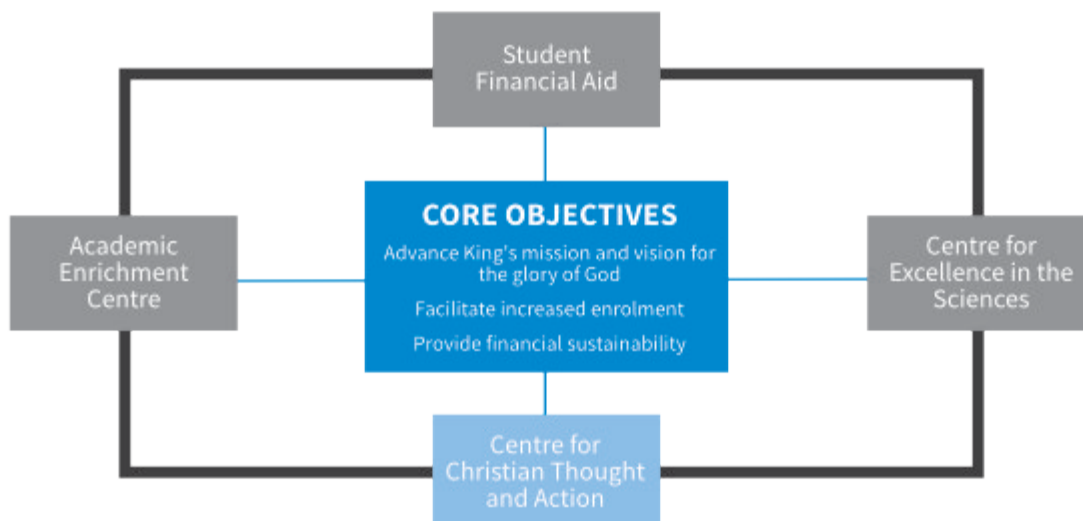
King's is unique in that it provides one of the most affordable, highest-value, Christian education experiences in Canada. However, there are challenges—tuition and government grants only cover a portion of the actual cost of operating the university. Almost 20% of the university's budget must come from charitable donations each year.

A SHARED VISION FOR A PROMISING FUTURE

In 2015, with gratitude to God for its growth and progress as an institution of almost 40 years, King's leadership, faculty, staff, students, and Board of Governors completed a visionary strategic planning initiative that provides direction for a promising future: Shared Vision 2020.

The King's University strategic planning process identified more than \$30 million in academic program and student life enhancements, as well as new facilities, student financial aid, and other key initiatives that will shape the future of Christian university education with a Reformed world-life view. The Micah Centre enhancement initiative and future Centre for Christian Thought and Action (CCTA) are important components of this vision.

STRATEGIC FUND DEVELOPMENT MODEL



Our Christian worldview stems from the belief that God is the author of all life, and that He has entrusted us with the lives of students and resources that will further His kingdom on earth. The Shared Vision 2020 strategic initiative enables us to build on our strengths, better serve our community and country, and fulfill our global mission as an institution of faith and learning."

King's President, Dr. Melanie Humphreys

THE VISION OF SHALOM IS POSSIBLE

More than 10 years ago, the Micah Centre was established at The King's University to play a unique and leading role in providing students with experiential learning opportunities to investigate how the justice mandate can come to expression in a variety of social contexts. Hundreds of students have since been blessed by participating in what the Micah Centre has offered: academic courses, internships, field trips, discovery tours, and learning/service projects.

The centre functions as a hub for a variety of projects and events, which provide interested students with interdisciplinary learning about the foundations of biblical justice and to help them form Christian responses to issues of poverty, racism, inequality, climate change, peace-making, and more. The Micah Centre has formed alliances and partnerships with a number of organizations to accomplish its goals, most notably World Renew, with whom the centre has a very close, supportive relationship. Initially, the centre's activities were focused on the United Nations Millennium Development Goals, but student interests and social realities have expanded its scope. The King's University has been a natural home for the Micah Centre – and more is possible.

Thanks to many faithful supporters across Canada, King's mission and vision are being realized through the Micah Centre: students are being transformed and motivated to hear and respond to their calling to pursue justice, broker peace, and be agents of reconciliation. They are serving in their communities and all over the world in various roles, working towards shalom. We thank God for our alumni's enthusiastic embrace of their role in God's mission to make all things new!

BUILDING BLOCKS OF THE CENTRE FOR CHRISTIAN THOUGHT AND ACTION



The Micah Centre enhancement initiative will require increased investment of up to \$3 million from King's supporting individuals and communities.

The first step to realizing this vision is to significantly enhance and increase the work of the existing Micah Centre as a cornerstone for the future CCTA. This will be accomplished by funding and adding to its leadership positions, creating the new Justice Semester, attracting more students through increased scholarships and bursaries, and enabling more partnerships and additional research about justice issues locally and globally.

We exist to provide university education that inspires and equips learners to bring renewal and reconciliation to every walk of life as followers of Jesus Christ, the Servant-King. - Mission Statement

Our vision is to be widely known as a Christian university serving to build a more humane, just, and sustainable world. - Vision Statement

HOW THE MICAH CENTRE MAKES A DIFFERENCE

The Micah Centre is the learning hub out of which numerous educational public justice initiatives are launched. The Micah Centre is recognized in the wider community as an important platform for social justice, engagement, and action.

HISTORY OF SUCCESS & STUDENT TRANSFORMATION

- Fifteen students have completed all the requirements for, and been awarded, the Micah Certificate. Dozens more have taken Micah courses.
- Thirty students have participated in internships all over the world. From Cambodia to downtown Edmonton, students have worked in food security programs in Tanzania, refugee re-settlement activities in Edmonton, child survival programs in Bangladesh, and many more.
- Numerous guest lectures have supplemented the regular curriculum. Some notable contributors include William Cavanaugh, Scott-Bader Saye, Fidelis Wainaina, and Amanda Lindhout.
- The award-winning Honduras Water Project, entering its 23rd year, has been a magnet with more than 300 people participating (students and non-students).
- Off-campus learning tours to Bangladesh and Mexico have broadened the centre's partnership base and diversified its learning sites.
- King's has developed and delivered the Micah Challenge capstone course focusing on biblical and theological principles of justice and reconciliation.
- The Micah Centre has partnered with numerous organizations and developed a comprehensive network of local and global allies in the pursuit of justice education.
- The Micah Centre took the lead in engaging the King's community with the Edmonton sessions of the Truth & Reconciliation Commission of Canada (TRC) process, culminating in the student body attending the final hearings and creation of the TRC garden at King's.



"My passion for social justice and even my current career can be traced back directly to the Micah Centre. I can still vividly remember moments where my worldview was completely shifted. These moments have inspired passion and have provided me with a framework to thoughtfully engage these issues with hope."

Jeremiah Basuric
King's alumnus, earned the Micah Certificate
Director of Community Engagement at The Mustard Seed
Edmonton



"The Micah Centre facilitates a wonderful combination of classroom and hands-on experience. It helps facilitate King's mission in a very practical way and provides an opportunity for our entire student population to be involved."

Roy Berkenbosch
Micah Centre Director & Theology professor



THE MICAH CENTRE COOPERATES WITH MANY ORGANIZATIONS:

- Acting On Aids - World Vision
- Alberta Council for Global Cooperation
- Association for a Just Society Honduras
- Canadian Christian Relief & Development Agency
- Christian Peacemakers International
- Citizens for Public Justice
- International Justice Mission
- Kairos
- Make Poverty History
- Mennonite Central Committee
- Micah Challenge Canada
- Northern Alberta Diaconal Conference (Christian Reformed Church)
- Project Ploughshares
- The Mustard Seed - Edmonton
- The Truth and Reconciliation Commission
- World Renew

Micah Centre initiatives are deeply embedded in King's as they directly align with the disciplines being taught to students each day.



The Micah Centre continues to be a key component of the Edmonton ecumenical social justice network and serves as a vital bridge between The King's University campus and the wider church community. It has been a really helpful partner for an annual social justice educational program with area churches, faith-based colleges, schools, and social agencies."

Bob McKeon, PhD
Recently retired from the social justice office at Catholic Archdiocese of Edmonton.



MICAH CENTRE INTERNSHIP PROGRAMS

The Micah Centre offers both three-month and six-month internship opportunities to returning students. Internships provide occasions for students to integrate development theory, principles, and practices, along with service and learning, often in cross-cultural contexts. Student interns have been placed in challenging fields including Haiti, Kenya, Bangladesh, India, Cambodia, as well as in Edmonton's inner city.

THE HONDURAS WATER PROJECT

In partnership with World Renew and the Northern Alberta Diaconal Conference of the Christian Reformed Church, the Honduras Water Project received an Award of Distinction for Internationalizing and Learning Practice from the Alberta Ministry of Advanced Education a decade ago and has transformed the worldview of at least 150 King's students who have participated since its inception.

King's teams have been assisting communities in Honduras to develop a sustainable supply of clean water since 1995. The Honduras Water Project is an opportunity for students to be immersed in another culture while learning, through experience, the basic principles and practices of community development. Team members can earn academic credit for their involvement and gain great experience.

“Studying with and working for the Micah Centre has made me a far more conscious, aware, and mindful human being. The most important quality of the Micah Centre is that it doesn't sugar coat or sensationalize the realities of our time. It respects its participants enough to speak honestly about injustices while still offering hope which leads to a lifelong conviction about the importance of justice and renewal in all aspects of life.”

Justine Vandergrift
King's alumna, first recipient of the Micah Certificate and former staff member of the Micah Centre.

“I was shaped by the encouragement and challenges provided to me by the Micah Centre, both in the classroom in Edmonton and international travels to places like Honduras and Tanzania. I am grateful for the learning, mentorship, opportunities, and financial support that I received from the Micah Centre that helped shape me in those important years at King's.”

Geoff Brouwer
King's alumnus, recipient of the Micah Certificate, earned an MA in International Affairs, and is currently a policy analyst with the Government of Canada.

OPPORTUNITY: INCREASE IMPACT

The committed and energetic staff has over-achieved on a very limited budget and with part-time leadership. Now is the time to transition. With growing interest, it is time to provide adequate funding over the next decade to ensure full-time program leadership and direction into the future.

Program Director (full time)

Responsible for program design and delivery; taking the lead in developing global partnerships and global learning opportunities; providing oversight for the Justice Semester; mentoring students in their internship programs; facilitating public speakers and workshops; mentoring the Micah Action and Awareness Society group.

Fund for Visiting Scholars

As part of the newly created Justice Semester, we would like to invite local and global leaders in community development, poverty relief, and reconciliation to join our campus for one or two week sessions. Visiting scholars will teach modules in the Justice Semester, hold workshops and public events, and partner with other educational opportunities on campus. The fund will provide for stipends, flights, accommodation, and other costs of hosting visiting scholars.

Fund for Research and Publication

The Micah Centre and its partners – at King's and in the wider community – are uniquely equipped to enhance the work of Christian missions and empower practitioners around the world through research and publication. Additional funding will allow the Micah Centre to pursue research in best practices in community development and justice-seeking and share that research through local workshops and publications.

Our unique biblical perspective on justice, reconciliation, and community building will equip practitioners to better serve their communities in addressing hunger, poverty, and inequality, providing both a theological foundation and practical resources for their work.

One resource we would like to develop in the near future is a collection of essays from The King's University community on hope. It will explore Biblical and theological foundations, and its implications for creation care, justice-seeking, and journeying with the poor and vulnerable.

MICAH CENTRE FUND: GOAL \$3 MILLION

With a goal of \$3 million, this fund will be financially managed* using a combination of principal (donated funds) and/or income earned on principal to provide ongoing funding for the following.

Micah Centre Leadership Positions \$2 million for stable, multi-year funding

Micah Centre Program Enhancement \$1 million

Similar to the successful funding and development of the Leder School of Business at King's, a portion of the fund will provide operating cash flow annually for a variety of programs.

Grow partnerships: There are a number of organizations with which King's would like to partner, but that requires additional staff time. More and more opportunities for service learning are being offered and are requested by students – capitalizing on these requires more capacity in the centre.

Boost research: Opportunities for research and scholarship in the area of Christian mission that can support faith-based agencies are in constant demand.

Increase scholarships & financial aid: The Micah Fund currently provides travel bursaries and scholarships to qualified students to enable them to attend conferences, travel to internship fields, and participate in events that enhance their learning. Currently King's is able to offer only modest subsidies to a limited number of students.

Launch Justice Semester: An exciting new program enhancement combining the best of existing program elements, with brand new global programming, internships, and more.

**The Micah Centre Fund will be managed in accordance with King's investment policies, and portions of the fund may be endowed or non-endowed based on potential rates of return and/or donor specifications. Funds are managed in a similar manner for the Leder School of Business.*

JUSTICE SEMESTER (NEW INITIATIVE)

One exciting innovation that is planned for the Micah Centre is the consolidation of a variety of program offerings into a single concentrated semester. Students enrolled in the Justice Semester will come out of the regular curriculum to participate in a 16-week intensive program of exposure, experience, and education. Under the tutelage of faculty mentors, students will live in a high-need inner-city community, visit squatter settlements in Mexico, observe community development programs at home and abroad, examine the needs and potential of vulnerable groups of people, carefully examine biblical teachings about justice and reconciliation, and more.

The capstone Micah Challenge course will be integrated throughout the semester and will be led by a visiting scholar from the Global South. In addition, visits to Aboriginal communities will bring understanding and attention to their needs and the ways in which healing is happening. New courses will supplement existing ones to create a diverse and comprehensive program that is flexible to student needs and responsive to social realities.

The Micah Centre will continue all of its existing work and add the Justice Semester:

- Justice conferences
- Seminars and guest lectures
- Student internship placements
- Course delivery
- Community engagement and networking
- Honduras Water Project
- Quest Mexico trips
- Discovery tours in Asia and Africa
- Justice Semester



EXISTING MICAH CENTRE ELEMENTS

- A Conspiracy of Goodness: Issues in Christian Mission
- Sociology of Development
- Managing Public, Non-Profit, and Voluntary Organizations
- Honduras Water Project
- Opportunities and Issues in Globalization
- Economics of Development
- World Politics
- Theories of Social Justice
- Special Topics
- Social Inequality in a Global Age

JUSTICE SEMESTER PROGRAM ENHANCEMENT

- **Updated:** Micah's Challenge: Justice, Peace, and Reconciliation
- **Updated:** Truth and Treaties: Decolonization and Reconciliation
- **Enhanced:** Justice and Vulnerable Populations
- **Enhanced:** Quest Mexico discovery tour
- **Enhanced:** Bangladesh discovery tour
- **NEW!** Internship preparation
- **NEW!** Internship placement opportunities
- **NEW!** Aboriginal Justice

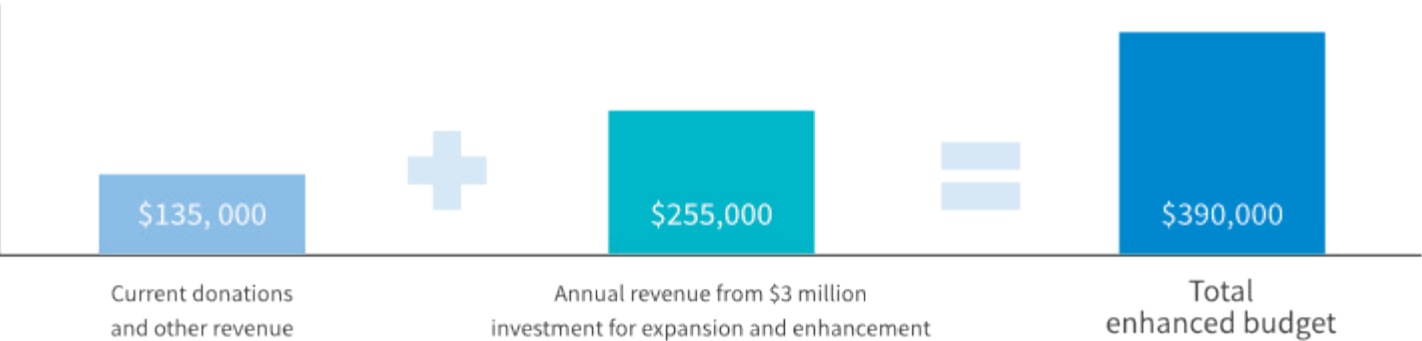
The Micah Centre is well positioned to significantly increase its role at King's and its outreach into the community. Student interest, faculty commitment, and a transition of leadership all make this an opportune moment to enhance the Micah Centre. Something new and inspiring is being developed: The Justice Semester.

FUNDING THE VISION

FUTURE ANNUAL BUDGET - 2018-2030 NEW MICAH CENTRE FUND	
Expenses	
Program - operating	220,000
New program initiatives (Justice Semester and more)	80,000
Global partnership development	50,000
Student financial aid	40,000
Total Expenses	390,000
Revenue	
Existing donations & other revenue	135,000
Additional charitable funding required \$255,000 PER YEAR	

ANNUAL CHARITABLE CASH FLOW

12 years sustainability from \$3 million investment to the Micah Centre Fund: 2018 - 2030



INVESTMENT REQUIRED

In the future, there will be adjustments to revenue sources such as World Renew, but King's anticipates that about \$135,000 a year can be received from a small base of Micah donors and other program revenue. To move forward with an enhanced vision, the centre requires a base of sustainable charitable funding in the range of \$255,000 a year. A visionary investment of \$3 million is required to provide this and launch the new Micah Centre Fund. This seed investment would provide a base of sustainable funding for the Micah Centre for at least a period of 12 years or more, using a combination of principal and average interest at a 4% rate of return. If the return is greater than 4%, the period of financial sustainability will be longer.

Currently, part of the director's position and other costs for the Micah Centre are funded year-to-year through King's general operating budget and designated donations from a few key donors.

To provide a future for this vision and sustainability for the ongoing mission of the Micah Centre, King's will establish the Micah Centre Fund to stabilize and increase long-term funding, attract more students to Micah courses, develop programs and opportunities, and increase impact on students.

THE MICAH CENTRE FUND: LONG-TERM SUSTAINABILITY MODEL



A PROMISING OPPORTUNITY

The generous support of our donor community over the years has helped King's thrive as a leading Christian university in Canada.

To help launch the Justice Semester and expand the work of the Micah Centre by putting it on a more solid and long-term financial footing—and to encourage others to be generous and faithful in their giving—we are seeking key donors to contribute to this initiative.

LEADING CONTRIBUTORS	1	\$1 M
VISIONARY CONTRIBUTORS	2	\$500 K
	2	\$250 K
	4	\$100 K
FRIENDS	MANY	UP TO \$99 K

Support for enhancing the work of the Micah Centre is strategically important and will pave the way for a promising future for Christian university education, in the Reformed tradition, at King's.

Terms of reference will be prepared outlining how your funds will be administered and acknowledged according to your preference or wishes. You will also be provided with regular updates on the work of the Micah Centre.





**FOR MORE INFORMATION, CONTACT:
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Please ask to speak with a member of
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Located in Edmonton, Alberta, Canada, The King's University is a member of the Council for Christian Colleges & Universities (CCCCU) in North America, and of Universities Canada. King's degrees are accredited under the Post-Secondary Learning Act of Alberta.

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