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> August 1, 2024 Edmonton, Alberta

### INDEPENDENT AUDITOR'S REPORT

To the Members of The King's University

### Opinion

We have audited the financial statements of The King's University (the University), which comprise the statement of financial position as at March 31, 2024, and the statements of changes in net assets, operations and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the University as at March 31, 2024, and the results of its operations and cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Financial Statements* section of our report. We are independent of the University in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the University's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the University or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the University's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### Independent Auditor's Report to the Members of The King's University (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  The risk of not detecting a material misstatement resulting from fraud is higher than for one
  resulting from error, as fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the University's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the University to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kingston Ross Pasnak LLP

**Chartered Professional Accountants** 

### THE KING'S UNIVERSITY Statement of Financial Position March 31, 2024

	2024	2023
ASSETS		
CURRENT Cash Accounts receivable (Note 3) Goods and Services Tax receivable Inventory Prepaid expenses and deposits Short term investments (Note 4)	\$ 252,877 410,103 28,856 31,763 467,738 7,455,787	\$ 640,717 140,297 19,398 35,232 471,082 6,419,181
	8,647,124	7,725,907
INVESTMENTS (Note 4)	13,997,790	13,494,221
PROPERTY AND EQUIPMENT (Note 5)	20,723,028	19,125,597
	\$ 43,367,942	\$ 40,345,725
CURRENT Accounts payable and accrued liabilities (Note 6) Source deductions payable Deferred revenue (Note 7) Deferred contributions (Note 8) Commercial mortgage (Note 9)	\$ 1,603,395 1,819 2,627,420 9,339,014 11,794,634	\$ 1,616,887 526,995 2,114,546 9,106,781 12,310,234
	25,366,282	25,675,443
DEFERRED CAPITAL CONTRIBUTIONS (Note 10)	9,768,254 35,134,536	7,286,621 32,962,064
NET ASSETS Endowments (Note 11) Internally restricted (Note 12) Accumulated operating surplus	5,301,200 282,459 2,649,747 8,233,406	4,762,786 282,459 2,338,416 7,383,661
	\$ 43,367,942	\$ 40,345,725
ON BEHALF OF THE BOARD		
Signed - "Stephanie Boldt"	Signed - "Gerald Jansen"	
Treasurer D.	irector	

# THE KING'S UNIVERSITY Statement of Changes in Net Assets Year Ended March 31, 2024

		ndowments	Internally Restricted	P	Accumulated Operating Surplus	2024			2023	
NET ASSETS - BEGINNING OF YEAR	\$	4,762,786	\$ 282,459	\$	2,338,416	\$	7,383,661	\$	8,443,223	
Excess (deficiency) of revenues over expenses		-	-		311,331		311,331		(1,062,050)	
Endowment contributions (Note 11)		538,414	-		-		538,414		178,768	
Transfer for:										
Funds to deferred capital contributions		-	-		-		-		(176,280)	
NET ASSETS - END OF YEAR	\$	5,301,200	\$ 282,459	\$	2,649,747	\$	8,233,406	\$	7,383,661	

### THE KING'S UNIVERSITY Statement of Operations Year Ended March 31, 2024

	Budget (Note 16)	2024	2023
REVENUES			
Tuition fees	\$ 11,437,641	\$ 11,853,729	\$ 10,850,026
Government grants (Note 10)	5,120,737	5,290,876	5,171,073
Donations (Note 10)	1,980,045	2,315,437	2,212,489
Residence and other sales (Note 14)	1,357,302	1,238,712	1,220,844
Research grants (Note 10)	372,705	595,901	615,951
Other income	149,718	160,291	139,812
Investment income (Note 15)	250,000	151,555	205,657
	20,668,148	21,606,501	20,415,852
EXPENSES			
Salaries and benefits (Note 17)	12,793,209	13,082,276	13,608,826
Operating supplies and services	2,221,169	2,257,402	2,392,854
Amortization	2,273,585	1,625,057	1,581,107
Scholarships and awards	1,212,827	1,126,052	1,063,760
Maintenance and equipment rent	502,710	942,516	613,861
Utilities	485,760	716,166	585,504
Travel, hospitality and conferences (Note 13)	434,097	675,106	572,162
Interest on debenture payable	381,805	384,187	396,435
Insurance and taxes	165,069	221,505	198,177
Professional fees	92,500	152,560	108,918
Cost of goods sold	101,900	107,298	345,687
Loss on foreign exchange	, <del>-</del>	4,731	11,701
Loss (gain) on disposal of equipment	<del>-</del>	314	(1,090)
	20,664,631	21,295,170	21,477,902
EXCESS (DEFICIENCY) OF REVENUES			
OVER EXPENSES	\$ 3,517	\$ 311,331	\$ (1,062,050)

### THE KING'S UNIVERSITY Statement of Cash Flow Year Ended March 31, 2024

		2024		2023
OPERATING ACTIVITIES				
Cash received from students for tuition and fees	\$	11,872,371	\$	10,718,489
Cash received from government	•	5,919,141	•	5,857,459
Cash received from donors		2,242,571		1,204,642
Cash received from sale of goods and services		1,348,201		1,637,601
Cash received from other sources		155,940		135,112
Cash paid to employees for salaries and benefits		(13,613,876)	(	(13,666,609)
Cash paid to suppliers for materials and services		(6,203,881)		(6,045,189)
Cash paid to creditors for interest		(384,187)		(396,435)
Cash flow from (used by) operating activities		1,336,280		(554,930)
INVESTING ACTIVITIES				
Cash received from income on investments		482,313		219,375
Cash applied to purchase of property and equipment		(3,221,952)		(2,514,420)
Cash invested in investments		(1,001,203)		(1,019,100)
Cook flow wood by investing estivities				
Cash flow used by investing activities		(3,740,842)		(3,314,145)
FINANCING ACTIVITIES				
Cash received restricted for capital purposes		2,359,550		2,626,025
Cash received from endowments		183,953		178,768
Cash paid for long term debt repayments		(515,600)		(500,460)
Cash flow from financing activities		2,027,903		2,304,333
DECREASE IN CASH		(376,659)		(1,564,742)
CASH - BEGINNING OF YEAR		788,719		2,353,461
CASH - END OF YEAR	\$	412,060	\$	788,719
CASH CONSISTS OF:				
Cash	\$	252,877	\$	640,717
Cash included in short term investments (Note 4)	Ψ	159,183	Ψ	148,002
Cash maked in chart term in countries (1700 1)				<u> </u>
	\$	412,060	\$	788,719

### 1. AUTHORITY AND PURPOSE

The King's University (the "University"), formerly The King's University College, operates under the authority of The King's College Act, Statutes of Alberta 1979, as amended. Its mission is to provide university education that inspires and equips learners to bring renewal and reconciliation to all walks of life as followers of Jesus Christ, the Servant King.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

### Cash

Cash consist of cash on deposit plus highly liquid short term investments, less cheques issued and outstanding. As well as, cash held inside investment accounts.

#### <u>Inventory</u>

Inventory of merchandise held for resale is recorded at the lower of purchased cost and net realizable value, with cost being determined on an average cost basis. Total inventory expensed to cost of goods sold in the year is \$61,096 (2023 - \$83,630).

### Investments

The University's investments are recorded at fair value and consist of money market, fixed income, and equity based instruments. The investment portfolio is managed by a third party investment manager and is subject to an investment policy set by the Board of Governors. The main objective of the investment policy is the growth and preservation of capital. The fixed income investments which consist of federal, provincial and corporate bonds are capable of prompt liquidation. The equity based investments are widely held and diversified and are traded on a regular basis on the recommendation of the investment manager and approval of the University.

(continues)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Property and equipment

Property and equipment are recorded at cost or deemed cost less accumulated amortization. Contributed property and equipment are recorded at fair value at the date of contribution.

Property and equipment are amortized on a straight-line basis over the assets' estimated useful lives as follows:

	rears
Buildings and site improvements	10 - 50
Furniture and equipment	5 - 20
Library materials	5 - 10

Property and equipment is not amortized until available for use.

### **Endowments**

Endowments represent externally restricted contributions of which the principal is to be held intact. Investment earnings on endowments are included in deferred contributions and must be used in accordance with the conditions imposed by the donor's terms of reference. Investment earnings to be added to endowment principal are recorded as direct increases in net assets.

(continues)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Revenue recognition

The University follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable. Contributions restricted for purposes other than endowments or the acquisition of property and equipment (including research grants) are deferred and recognized as revenue in the year in which the related expenses are incurred. Endowment contributions are recognized as direct increases in net assets in the period in which they are received or receivable.

Contributions restricted for the acquisition of property and equipment having limited lives are recorded as deferred capital contributions in the period in which they are received and are amortized to revenue over the useful lives of the related assets. Contributions restricted for the acquisition of property and equipment that will not be amortized are recognized as direct increases to net assets in the period in which they are expended.

Donated materials and services are recognized as revenue at fair value when a fair value can be reasonably determined and when they would otherwise have been purchased. Pledges are recognized when collection is reasonably assured.

Investment income includes dividend and interest income, and realized and unrealized investment gains and losses. Investment income from sources other than endowments is either recognized as revenue in the statement of operations, deferred or reported directly in net assets, depending on the nature of any external restrictions imposed on the investment income. Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Investment earnings on internally designated funds are recognized as revenue when received or receivable. Other unrestricted investment income is recognized as revenue when earned.

Tuition fees are recognized as revenue when the instruction is delivered and the tuition fees have been received or are considered receivable. Residence, food, conference, bookstore, other and consulting service sales are recognized as revenue when the product or service has been provided and the agreed upon amount is received or considered receivable.

Government grants and subsidies are recognized as revenue in the year to which they relate, and in accordance with criteria set out in the respective agreements.

Deferred revenue consists of tuition, residence fees, government grants and facility rental income received in advance of performance being completed.

(continues)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Employee future benefits

The University participates with other employers in the Canadian Christian School Pension Plan and Trust Fund (the "Plan"). The Plan is a contributory, defined benefit pension plan that provides pensions for the University's eligible employees based on their years of service and earnings.

Pension cost is disclosed as a part of salaries and benefits and is comprised of the amount of employer contributions required for the University's employees during the year, based on rates that are expected to provide benefits payable under the Plan. The University's portion of the pension plan's deficit or surplus is not recorded by the University as this portion is not readily determinable, therefore the pension is being accounted for as a defined contribution plan.

### Measurement uncertainty

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. The significant estimates pertain to the estimated useful lives of property and equipment, the collectability of accounts receivable, the allocation of costs for the purpose of recognizing deferred contributions, accrual of accounts payable and contingencies, and the amortization of deferred capital contributions.

### Financial instruments

All arm's length financial instruments are initially measured at fair value, and, unless otherwise noted, the University subsequently measures its financial instruments at amortized cost.

The measurement basis for related party financial instruments is disclosed in Note 13.

#### 3. ACCOUNTS RECEIVABLE

	2024	2023
Accounts receivable Allowance for doubtful accounts	\$ 544,217 (134,114)	\$ 402,688 (262,391)
	\$ 410,103	\$ 140,297
Bad debt (recovery) expense, included in tuition fees	\$ (128,735)	\$ 58,064

4.	INVESTMENTS		
		2024	2023
	Short term investments Corporate notes	\$ 7,296,604	\$ 6,271,179
	Cash	159,183	148,002
		\$ 7,455,787	\$ 6,419,181
_	Long term investments     Equity funds - Canada     Corporate notes     Equity funds - Emerging markets     Equity funds - Overseas     Deposit agreement     Cash surrender value of life insurance policies	\$ 9,562,954 3,716,180 271,677 241,580 115,946 89,453	\$ 9,608,394 3,094,179 256,610 224,126 223,919 86,993
		\$ 13,997,790	\$ 13,494,221
		\$ 21,453,577	\$ 19,913,402

Investments include corporate notes that mature at various dates from April 22, 2024 to December 13, 2033. The remaining investments include publicly traded equities and are held by investment managers in equity fund portfolios. The University's fixed income investments bear interest at rates of 1.41% to 5.35% (2023 - 0.75% to 5.00%). The rate of return on the remainder of the portfolio is dependent on the performance of the funds.

A portion of the investments are held in equity linked notes. Equity linked notes provide investments in a notional portfolio of shares selected using a quantitative model with the ability to allocate to fixed income investments based on the trend of the S&P/TSX Composite Index for Canada and S&P 500 Index for US. The goal of this strategy is to be exposed to the shares selected by the model when the trend is positive for the equity markets and to reduce or eliminate equity exposure as the trend for the equity markets becomes negative.

5.	PROPERTY AND EQUIPMENT				
		Cost	Accumulated amortization	2024 Net book value	2023 Net book value
	Buildings and site improvements Furniture and equipment Land Library materials	\$ 33,186,486 15,936,383 1,852,592 4,124,339	\$ 20,635,380 10,114,480 - 3,626,912	\$ 12,551,106 5,821,903 1,852,592 497,427	\$ 13,111,160 3,647,506 1,852,592 514,339
		\$ 55,099,800	\$ 34,376,772	\$ 20,723,028	\$ 19,125,597

Included within building and site improvements is construction on the building which amounts to \$1,001,794 as at March 31, 2024 (2023 - \$839,602) and has not been amortized during the year.

### 6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2024			2023		
Vacation payable	\$	659,682	\$	661,338		
Accounts payable		663,890		536,454		
Accrued liabilities		185,985		337,354		
Other		77,226		62,450		
Wages payable		16,612		19,291		
	\$	1 603 395	\$	1 616 887		

### 7. DEFERRED REVENUE

	2024	2023
Tuition deposits	\$ 2,219,90	<b>)6</b> \$ 1,944,799
Athletics contribution	299,13	
Other deferred revenue	50,22	•
Meal plan deposits	46,86	•
Deferred education grants	11,28	11,289
	\$ 2,627,42	20 \$ 2,114,546

### 8. DEFERRED CONTRIBUTIONS

Deferred contributions represent restricted investment income and unspent resources externally restricted for research grants, scholarships and designated donations. Changes in the deferred contributions balance are as follows:

	2024	2023
Beginning balance, related to operating fund	\$ 6,329,464	\$ 6,887,258
Add:		
Restricted donations	840,416	1,064,676
Restricted government grants	291,669	215,473
Restricted research grants	543,962	563,947
Transferred from other account	13,657	-
	1,689,704	1,844,096
<u>Less:</u>		
Donations recognized as revenue	(1,127,171)	(1,709,872)
Government grants recognized as revenue	(232,298)	(513,447)
Research grants recognized as revenue	(521,869)	(178,571)
Transferred to other account	(13,657)	-
Amounts returned to grantor	(16,235)	(0.404.000)
	(1,911,230)	(2,401,890)
Ending balance, related to operating fund	6,107,927	6,329,464
Beginning balance, related to investment income	2,777,317	2,807,514
Add:		
Changes in unrealized gains	1,781,592	1,774,718
Dividend and interest income earned	486,994	260,446
	2,268,586	2,035,164
<u>Less:</u>		
Amount recognized as investment income in the period	(1,167,722)	(1,960,923)
Amount added directly to endowments	(647,105)	(71,444)
Amount transferred to investments	-	(32,994)
	(1,814,827)	(2,065,361)
Ending balance, related to investment income	3,231,076	2,777,317
	\$ 9,339,014	\$ 9,106,781

9.	COMMERCIAL MORTGAGE	2024	2023
	The commercial mortgage with Christian Credit Union bears interest at bank prime plus 0.55%; is payable on demand, but until demand, in monthly blended payments of principal and interest in the amount of \$74,741 per month. The mortgage is set to renew on January 22, 2026; and is secured by a General Security Agreement covering all present and after acquired personal property and a continuing collateral mortgage for corporations in the amount of \$17,300,000 against specific properties of the University, and certain covenants which the University was in compliance with at year-end. As of March 31, 2024, the effective interest rate was 7.75% (2023 - 7.25%).  Amounts payable within one year	\$ 11,794,634 (533,616)	
		\$ 11,261,018	\$ -
	Principal repayment terms are approximately:		
	2025 2026	\$ 533,616 11,261,018	
		\$ 11,794,634	

### 10. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the net book value of contributed property and equipment, and property and equipment purchased with restricted contributions. The changes in the deferred capital contributions balance are as follows:

	2024	2023
Balance, beginning of year	\$ 7,286,621	\$ 4,939,357
Capital contributions from donors	2,652,194	2,540,699
Amounts amortized to revenue, included in government		
grants, donations and research grants	(170,561)	(193,435)
Balance, end of period	\$ 9,768,254	\$ 7,286,621

Amounts amortized to revenue, and included in government grants and donations are \$26,592 (2023 - \$25,286) and \$143,969 (2023 - \$168,148) respectively.

1. ENDOWMENTS		
	2024	2023
Balance, beginning of period Earnings on restricted donations Cash contributions on restriction donations Adjustment of endowed funds to deferred capital	\$ 4,762,786 647,105 183,953	\$ 4,760,298 - 178,768
contributions Allocated interest towards deferred capital contributions	- (292,644)	(176,280) -
Balance, end of period	\$ 5,301,200	\$ 4,762,786
Various disciplines Christian ministry or service Education Music Arts Natural Sciences Political Science, History, Economics Environmental Sciences Social Sciences	795,040 565,510 448,190 414,834 346,230 292,366 228,108 161,967 154,526	793,268 530,012 425,383 398,390 334,615 283,229 214,378 161,581 148,725
Centre for Excellence in the Sciences Mephibosheth Scholarship Alumni Student Assistance Program Other	164,092 107,554 102,976 233,189	100,000 107,554 102,776 74,954
Micah Centre	182,687	110,842

### 12. INTERNALLY RESTRICTED NET ASSETS

Internally restricted net assets represent funds designated by the Board of Governors. The principal is to be held intact and investment earnings on the principal are to be used for scholarships, bursaries and awards.

\$ 5,301,200

\$ 4,762,786

### THE KING'S UNIVERSITY

### **Notes to Financial Statements**

### Year Ended March 31, 2024

### 13. RELATED PARTY TRANSACTIONS

During the fiscal year, the University expensed \$11,644 (2023 - \$10,595) on board travels and meetings cost.

The transactions with related parties are measured at cost, which is equal to the undiscounted cash flows received, or expected to be received, not including expected interest and dividends, less any previously recognized impairment losses.

### 14. RESIDENCE AND OTHER SALES

	2024	2023 (Note 20)
Residence	\$ 721,185	\$ 689,121
Conference services	294,380	76,266
Bookstore	82,670	110,276
Other	81,506	282,447
Food services	58,971	 62,734
	\$ 1,238,712	\$ 1,220,844

### 15. INVESTMENT INCOME

	2024	2023
Changes in unrealized gains	\$ 1,781,592	\$ 1,774,718
Dividend and interest income earned in the period	486,994	260,446
Interest income earned on general bank account	726	676
Amounts added directly to endowments	(647,105	(71,444)
Amounts deferred	(1,470,652	(1,758,739)
	\$ 151,555	\$ 205,657

### 16. BUDGET

The 2024 fiscal year budget was approved by the Board of Governors in March 2023. The budgeted amounts have been provided for information purposes only and are unaudited.

### 17. PENSION PLAN

The pension expense (recorded in salary and benefits) in these financial statements represents the University's annual contributions expense of \$728,313 for the year ended March 31, 2024 (2023 - \$771,938).

An actuarial valuation of the Canadian Christian School Pension Plan and Trust Fund (the Plan) was performed as of August 31, 2022 and signed by consulting actuary Mercer.

In accordance with pension benefits legislation, the next actuarial valuation of the Plan will be required as at a date not later than August 31, 2024, or as the date of an earlier amendment to the plan.

The major assumption changes in the actuarial estimate issued in August 2022 include increasing the discount rate from 5.65% to 6.85%, and increasing the discount rate for actuarial basis for benefits assumed to be settled through a lump sum from 3.30% to 4.20%.

As of August 31, 2023, the Plan reported a surplus of approximately \$33 million in a fund with net assets available for benefits of approximately \$465 million and pension obligations of \$491 million.

#### 18. BANK INDEBTEDNESS

The available line of credit with Christian Credit Union bears interest at bank prime plus 0.88%, payable monthly, has an authorized limit of \$3,500,000 and is secured by the same terms as the mortgage payable (Note 9). At March 31, 2024 and 2023, the line of credit was not drawn upon and the effective interest rate was 8.08% (2023 - 7.58%).

### 19. FINANCIAL INSTRUMENTS

The University is exposed to various risks through its financial instruments. The following analysis provides information about the University's risk exposure and concentration as of March 31, 2024. Unless otherwise noted, the University's risk exposure has not changed from the prior year.

#### Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The University is exposed to credit risk from students and customers, and the maximum exposure to this risk is the carrying value of accounts receivable on the balance sheet. The University has a significant number of students and customers which minimizes concentration of credit risk.

### Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The University is exposed to this risk mainly in respect of its receipt of funds from its students, donors and other related sources, callable debt, contributions to the pension plan, and accounts payable and accrued liabilities. Shortfalls are met with the use of the available credit facilities.

### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The University is mainly exposed to market risk through its exposure to potential fluctuations in investment values.

#### Currency risk

Currency risk is the risk to the University's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The University is exposed to foreign currency exchange risk on cash of \$4,674 USD (2023 - \$32,762 USD). These amounts are of short duration, which minimizes the University's exposure to foreign currency fluctuations.

#### Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the University manages exposure through its normal operating and financing activities. The University is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

#### 20. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation. This includes a reclassification of food service expenses against related food services revenues which reduced revenue by \$380,386, to better reflect the nature of the amounts.